

Paris, January 23, 2018

**ESTIMATED PERFORMANCE FOR 2017¹ IN LINE WITH GROUP GUIDANCE
ON ORGANIC REVENUE GROWTH, FREE CASH FLOW AND LEVERAGE**

**ORGANIC EBIT GROWTH IMPACTED IN THE FOURTH QUARTER BY ADDITIONAL SPECIFIC EXPENSES,
LEADING TO A C.2% DECLINE IN 2017. EXCLUDING THESE ITEMS, THE TREND OBSERVED WAS IN LINE
WITH THAT OF THE FIRST NINE MONTHS OF THE YEAR AT +1.4%**

**IN 2018, ORGANIC EBIT GROWTH EXPECTED TO ACCELERATE TO ABOUT 3%, BOOSTED BY GROWTH
FROM WATER TECHNOLOGIES & SOLUTIONS. OVERALL, EBIT GROWTH WILL BE C.10% AT
CONSTANT EXCHANGE RATES²**

The Board of Directors of SUEZ met today to review estimated results for 2017 and the outlook for 2018. It concluded that SUEZ should meet its 2017 guidance for organic revenue growth, free cash flow generation and leverage. However, EBIT was impacted in the fourth-quarter by €45 million of specific expenses. They were caused mainly by the particular circumstances in Spain, and costs associated with the decision to terminate two services contracts, in Morocco and India, due to operational difficulties. This indicator therefore declined by 2% on an organic basis.

Excluding these items, annual organic growth in EBIT would have been in line with the 1.4% trend reported at the earnings presentation at end-September 2017.

To summarize, SUEZ's estimates for fiscal year 2017 are currently as follows:

- Revenue of c.€15.8 billion, an organic increase of c.+1.5%;
- EBITDA of c.€2,640 million, an organic decrease of c.2.0%;
- EBIT of c.€1,280 million, an organic decrease of c.2.0%;
- Net income Group share of c. €300 million. This includes, as previously stated, €45 million in costs related to the GE Water acquisition and €72 million in costs for the voluntary departure plan in France. The other restructuring costs are offset by capital gains;
- Free cash flow of more than €1 billion; Net financial debt of c.€8.5 billion, for leverage of 3.2x;
- 2017 dividend of €0.65 per share³.

Given the additional contribution from new "industrial water" business activities, the strong momentum expected in the Recycling & Recovery Europe and International divisions, and the measures taken to adapt to a lackluster environment in Water Europe, the Board of Directors presents the following outlook for 2018:

¹ All fiscal year 2017 figures in this press release are non-audited estimated financial data; final 2017 results will be reported on March 1, 2018

² Excluding the impact of the change in US tax law on regulated water activities, resulting in the transfer of €25 million in income from EBIT to taxable income, which is neutral to net income Group share

³ Subject to approval by the 2018 Annual General Meeting

- Total growth in revenue at constant exchange rates of c.9%, based on an approximately \$2.8 billion contribution from the Water Technologies & Solutions division and more than 1% organic growth at the three other divisions;
- Total increase in EBIT of 10% based on an approximately \$200 million contribution from the Water Technologies & Solutions division and 3% organic growth at the three other divisions⁴;
- Free cash flow of about €1 billion⁵;
- Net financial debt/EBITDA ratio of close to 3.0x;
- The pursuit of an attractive dividend policy: ≥ €0.65 per share in respect of 2018 results⁶.

Jean-Louis Chaussade, CEO of SUEZ, commented: “A few specific items had a negative impact on the Group's operating results at year-end 2017. I have therefore decided to implement a plan providing for firm actions to support our profitable growth. It includes not only a specific plan to cut costs in Spain, but also to step up the Group's transformation through increased pooling and digitalization efforts, with the aim of ensuring that this far-reaching corporate transformation has positive impacts. At the same time, we are strengthening our sales teams to monitor and win major projects, with priority given to international markets, and we are capitalizing on the new dimension to our Key Account Management organization, which is focused on large industrial customers.

In 2018, we will benefit from the first full-year contribution from Water Technologies & Solutions and from its growth momentum, which is in line with our expectations. Organic EBIT growth at the three other divisions is also expected to accelerate to reach about 3% due to the momentum in the International and Recycling & Recovery Europe divisions. At a time of low inflation and inaction on public investment decisions, the contribution from the Water Europe division is expected to be stable.

These estimates confirm the relevance of our strategy, which is based in particular on a balance between contributions from the different divisions. That is why I am confident in SUEZ's growth path, as the Group will capitalize fully on its profitable growth potential.”

About SUEZ

With 90,000 people on the five continents, SUEZ is a world leader in smart and sustainable resource management. We provide water and waste management solutions that enable cities and industries to optimize their resource management and strengthen their environmental and economic performances, in line with regulatory standards. To meet increasing demands to overcome resource quality and scarcity challenges, SUEZ is fully engaged in the resource revolution. With the full potential of digital technologies and innovative solutions, the Group recovers 17 million tons of waste a year and produces 3.9 million tons of secondary raw materials and 7 TWh of local renewable energy. It also secures water resources, delivering wastewater treatment services to 58 million people and reusing 882 million m³ of wastewater. SUEZ generated total revenues of €15.3 billion in 2016.

SUEZ CONTACTS

Media

Isabelle Herrier Naufle
Isabelle.herrier.naufle@suez.com
+33 (0) 1 58 81 55 62

Investor relations

+33 (0)1 58 81 24 05

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⁴ Excluding the impact of the GE Water purchase price allocation, which will be determined in 2018

⁵ Excluding payments associated with the voluntary departure plan in France and recognized in 2017 and excluding the GE Water integration costs

⁶ Subject to approval by the 2019 Annual General Meeting